

# Tarun Bulchandani

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## PROFESSIONAL SUMMARY

Architecture governance leader with 20+ years building, chairing and operating governance functions across regulated, global organisations. Led architecture governance at Aviva for a global financial-services group across multiple regulated insurance and financial-services markets, defining standards, policies and operating model under heavy regulatory scrutiny, and driving application estate rationalisation that delivered an estimated \$30M in cost savings over 3 years. At Nestlé, chaired and ran the global Architecture Governance Board sessions across one of the world's largest SAP S/4HANA programmes (CHF 350M+), embedding architecture decision rights and cross-region alignment. At Sonnedix, established the Architecture Governance Board and ADR-based decision framework from zero, embedding architectural control across 100+ applications and into investment decision-making. TOGAF certified.

## CORE COMPETENCIES

Architecture Review Boards & Governance Forums

ADR-Based Decision Frameworks

Architecture Standards, Principles & Policies

Investment & Portfolio Governance

Application Estate Rationalisation

Vendor & Commercial Governance

Regulatory Risk & Compliance

Multi-Region Governance Operating Models

## WORK EXPERIENCE

### Sonnedix

Jun 2023 - Present

Head of Architecture, London, UK

- **Built and established the Sonnedix Enterprise Architecture function from zero**, including operating model, charter, Architecture Governance Board, ADR-based decision framework, governance forums and an architecture community of practice. Embedded architectural control across 100+ applications and into investment decision-making and quarterly portfolio governance.
- **Defined architecture standards, principles, reference architectures and guardrails** covering security, identity, data protection and AI governance; embedded architectural review into delivery without slowing teams down.
- **Built the Central Application and Vendor Approval System**, a governed approval workflow taking new applications and vendors through IT, Security, Legal and Commercial review with formal sign-off. Codified onboarding controls into a single auditable process.
- **Enabled enterprise compliance and risk-screening capabilities** including Data Protection Impact Assessment (DPIA), Transfer Risk Assessment (TRA) and counterparty due-diligence checks through integrations with Dow Jones Risk & Compliance and Moody's, embedded directly into the application and vendor onboarding workflow.
- **Led vendor strategy, commercial negotiation and licensing** with SAP, Salesforce, Palantir and major cloud providers; embedded vendor governance into the broader EA control function.
- **Authored Sonnedix's first enterprise business capability model and value streams** across Meter-to-Cash and Customer Management, used as the structural basis for capability-led portfolio governance and investment prioritisation.
- **Trusted advisor** to senior leadership on technology strategy, vendor strategy and architectural risk; raised the architectural bar across delivery teams through earned credibility.

### Noesys Ltd.

Jan 2022 - Jun 2023

Head of Architecture, London, UK

- Advised C-suite stakeholders on technology governance, target operating models and transformation roadmaps across complex multi-system environments.
- Designed enterprise and solution architectures, standards and governance approaches across SAP, cloud and integration landscapes.

### Aviva

Jan 2019 - Jan 2022

Architecture Governance Lead, London, UK

- **Built and led the global enterprise architecture governance function** for a regulated financial-services group operating across multiple insurance and financial-services markets.
- **Defined architecture standards, policies, principles and operating model** under heavy regulatory scrutiny; embedded architecture as a control function inside investment governance and quarterly portfolio review.
- **Drove application estate rationalisation** across the global portfolio, retiring duplicate platforms and improving architectural control, delivering an estimated \$30M in cost savings over 3 years.
- **Operated the architecture review forum** across global markets; chaired technical review of strategic investments and ensured alignment to enterprise standards and regulatory obligations.
- Managed budgets covering EA tooling, portfolio management and architecture research; defined the EA tooling strategy across the group.

**Senior Enterprise Architect**, Vevey, Switzerland

- **Chaired and ran the global Architecture Governance Board sessions**, driving cross-region architecture alignment and decision-making across one of the world's largest SAP S/4HANA programmes, a CHF 350M+ multi-region, multi-tenant transformation.
- Defined enterprise technology roadmaps, target architectures and reference standards across global markets; embedded governance into multi-team delivery across applications, integration and infrastructure.
- Authored architecture decision records and review templates used across the global EA community.

### Earlier Career

Pre-2015

Background in enterprise systems consultancy and SAP implementation across UK and international engagements, including a \$350M+ multi-platform programme (SAP, billing and customer systems) at a major UK energy and utilities group. Programming roots include designing and building a full lifecycle billing system for a digital telephone exchange, covering systems architecture, data design and application development.

## SELECTED PROJECTS

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### Aviva Global EA Governance Function and Application Estate Rationalisation

Built and led the global enterprise architecture governance function across a regulated financial-services group operating in multiple insurance and FS markets. Defined standards, policies and operating model under regulatory scrutiny. Rationalised the application estate, retiring duplicate platforms and delivering an estimated \$30M in cost savings over 3 years.

### Nestlé Global Architecture Governance Board (Chair)

Chaired and ran the global Architecture Governance Board for Nestlé's CHF 350M+ SAP S/4HANA transformation. Drove cross-region architecture alignment, decision rights, and reference-standard adoption across one of the world's largest global ERP programmes.

### Sonnedix Enterprise Architecture Function and Governance Board

Built the EA function from zero: operating model, Architecture Governance Board, ADR-based decision framework, principles and reference standards, and architectural guardrails across 100+ applications. Embedded architecture into investment decision-making.

### Sonnedix Compliance, Risk-Screening and Vendor Approval Platform

Designed and delivered Sonnedix's governed approval pipeline for new applications and vendors: a single auditable workflow running each request through IT, Security, Legal and Commercial review with formal sign-off. Embedded compliance and risk-screening checks including Data Protection Impact Assessment (DPIA), Transfer Risk Assessment (TRA), sanctions, PEP and adverse-media screening via Dow Jones Risk & Compliance, and counterparty due-diligence via Moody's.

### Sonnedix Business Capability Model and Value Streams

Authored Sonnedix's first enterprise business capability model and Meter-to-Cash and Customer Management value streams. Now the structural basis for capability-led portfolio governance, investment prioritisation and architecture review.

## EDUCATION & CERTIFICATIONS

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**Certifications:** TOGAF Certified · AWS Cloud Practitioner · Microsoft Azure Fundamentals · SAP Certified Technology Associate

**Education:** MSc equivalent in Information Technology

## SKILLS

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**Governance Frameworks:** TOGAF, Architecture Review Boards, Architecture Governance Boards, ADR-based decision records, design authorities, principles and reference standards, investment and portfolio governance, vendor governance, change advisory boards.

**Regulatory, Risk and Compliance:** regulated financial-services and insurance environments, regulatory risk and control frameworks, Data Protection Impact Assessment (DPIA), Transfer Risk Assessment (TRA), sanctions, PEP and adverse-media screening (Dow Jones Risk & Compliance), counterparty due-diligence (Moody's), identity and data protection patterns, security and compliance guardrails.

**EA Tooling and Portfolio Management:** Ardoq, LeanIX, Avolution ABACUS, Jira, Confluence, custom-built EA tooling, architectural decision records, portfolio rationalisation methods.

**Enterprise Platforms:** SAP S/4HANA ERP (Public Cloud and ECC), Salesforce CRM (Energy & Utilities, Sales & Service Cloud).

**Cloud and Data:** AWS, Microsoft Azure, SAP RISE, multi-region and multi-tenant cloud design, integration architectures, Snowflake, Palantir.

**Vendor Ecosystem:** SAP, Salesforce, Palantir, hyperscale cloud providers and system integrators across strategy, negotiation and licensing.

**Emerging:** AI governance, model evaluation and guardrails, agentic systems, GenAI in regulated enterprise environments.